

2017

ADAMS COUNTY
PRELIMINARY BUDGET



ADAMS COUNTY
COLORADO



2017 Preliminary Budget For the Fiscal Year Beginning January 1, 2017

Board of County Commissioners

Eva J. Henry, District 1
Charles "Chaz" Tedesco, District 2
Erik Hansen, District 3
Steve O'Dorisio (Chairman), District 4
Jan Pawlowski, District 5

County Manager

Todd Leopold

Deputy County Managers

Raymond H. Gonzales – Operations
Bryan Ostler – Administrative Services

Budget Office

Nancy Duncan – Budget Manager
Mark Kluth – Budget Analyst II
Pernell Olson – Budget Analyst II
Raylene Taylor – Budget Analyst II

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October 11, 2016

To the Board of County Commissioners:

I am pleased to present the 2017 Preliminary Budget for your consideration. The information provided in the following document will outline my recommended funding proposal and initiatives being requested in 2017. The budget recommendation was built with the Board of County Commissioner's strategic goals in mind. Those strategic goals focused on:

- Education and Economic Prosperity
- Creating a high performing, fiscally sustainable government
- Improving the overall Quality of Life of our residents
- Maintaining a safe and reliable infrastructure system
- Community Enrichment

The financial and operational strength of the organization was a primary consideration when evaluating the operating and capital requests presented to me for this coming year. With 2016 being a non-reevaluation year, new construction activity is the primary driver of this property tax revenue adjustment. As such, the overall property tax growth rate is estimated to be 1.64% for 2017.

Another key revenue source is sales tax revenue. The County's sales tax collection has outpaced projections for this year and is estimated to be up approximately 9% year-over-year. However, it was imperative that this budget recommendation be built upon an operation and financing plan that is structurally balanced, and appropriately directs needed capital and one-time related projects toward one-time revenue sources.

In comparison to the 2016 Adopted Budget, the proposed operating budget represents a \$7.6 million increase, or 1.94%, over the previous year's appropriation. A key budgetary priority for this year's recommendation was to ensure we maintain current service levels to the residents of Adams County. Also, the need for a total compensation strategy to recognize the valuable contribution of our existing employees, while ensuring that we are able to attract and retain high-caliber employees, was also included.

The proposed capital improvement plan recommends an investment of approximately \$46.6 million in needed capital infrastructure and maintenance projects, while prudently keeping expenditures balanced within the available resources limitations. The 2017 capital budget addresses a variety of infrastructure needs of the organization. Key capital budget allocations include \$9.5 million in road and bridge projects, \$17.8 million in facility projects, \$1.1 million in technology projects and \$3.5 million in open space projects.

This budget addresses some key focus areas:

- Supports economic and business growth opportunities
- Enhances and maintains our existing transportation network
- Strengthens community outreach efforts
- Formulates a market competitive compensation strategy

The preliminary budget does not propose any changes to the current mill levy structure. As such, the proposed mill levy is recommended to remain unchanged at 26.779 mills, with an abatement levy of 0.277 for a total of 27.056 mills for 2017.

Finally, I would like to thank each of the elected officials, department directors, and the county's budget staff for their cooperation and strategic vision they have brought forth with their requests for this year. Also, I would like to thank the Commissioners for their guidance in outlining their goals and objectives for this coming year, especially as staff worked to prepare a budget that I believe meets those objectives and the needs of the organization at this time. Leading up to the adoption of the budget in December, there will be continued dialogue as we refine projections and continually assess operational and capital needs for the coming year. I also encourage public input into the review of this preliminary budget proposal and recommend any comments be provided to the County's budget office for distribution to the Board of County Commissioners for consideration leading up to the budget adoption.

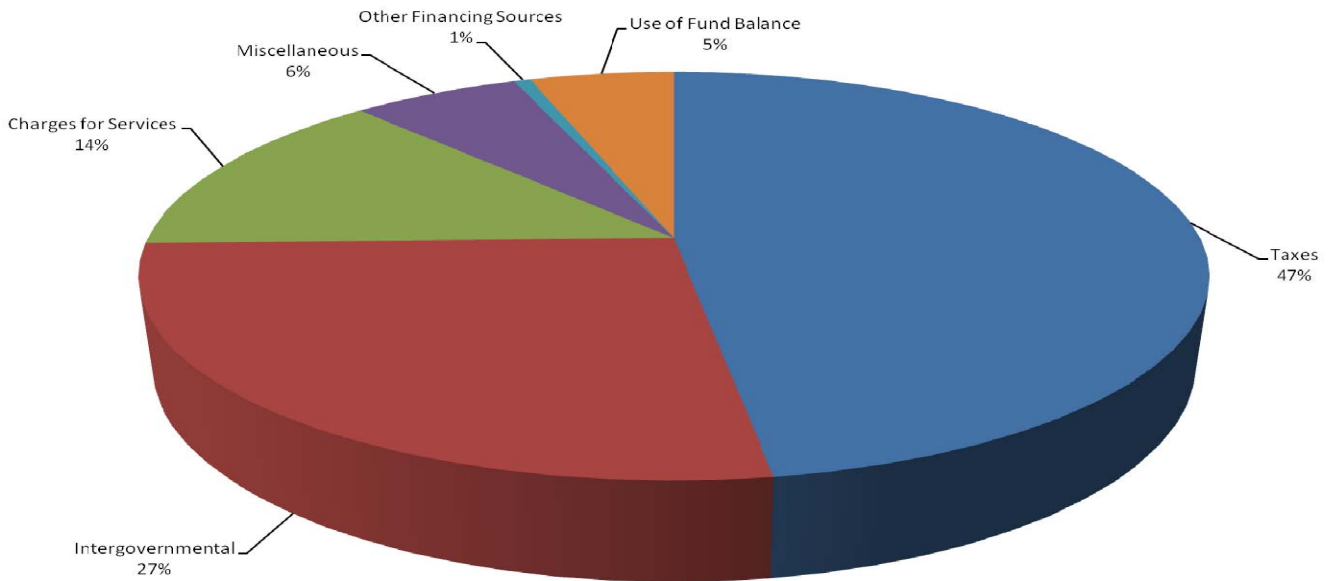
Respectfully,

Todd Leopold
County Manager

2017 Budget Calendar

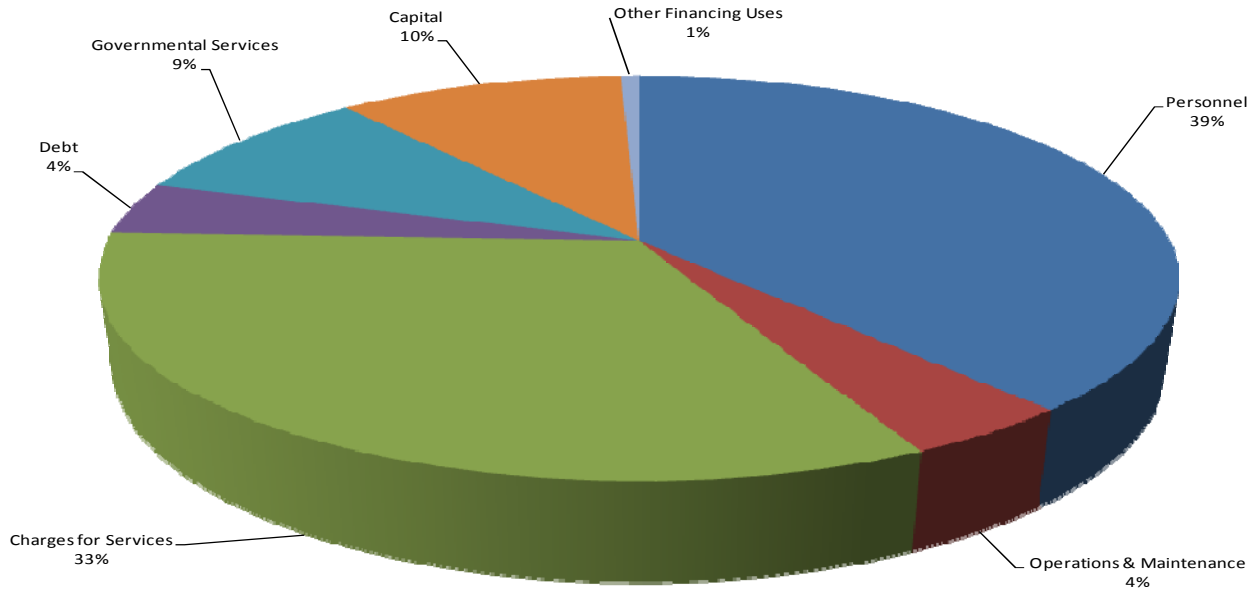
| Date/Timeline | Activities |
|--------------------------------|---|
| April 18, 2016 | <ul style="list-style-type: none"> ▪ County Manager, Deputy County Managers, Finance Director, and Budget Staff discuss financial and fund balance policies |
| April 11-22, 2016 | <ul style="list-style-type: none"> ▪ Capital Facilities and IT meetings with Departments and Elected Officials |
| Late April 2016 | <ul style="list-style-type: none"> ▪ County Manager, Deputy County Managers, and Budget Staff define budget policy statement, mission, values, principles, goals, and objectives for 2017 Budget Development Process |
| April 29, 2016 | <ul style="list-style-type: none"> ▪ Capital Facilities and IT project request forms due |
| May 10 and 17, 2016 | <ul style="list-style-type: none"> ▪ Budget planning discussions with Board of County Commissioners (BoCC) |
| May 2016 | <ul style="list-style-type: none"> ▪ Update 5-year revenue and expenditure forecast ▪ Distribute budget preparation materials ▪ Revise 5-year CIP projections ▪ Review, scoring, and prioritization of Capital Facilities and IT project requests |
| May 24, 2016 | <ul style="list-style-type: none"> ▪ Budget entry packet distributed to Elected Officials and Departments (budget memo from County Manager and budget entry instructions and training dates) |
| July 8, 2016 | <ul style="list-style-type: none"> ▪ Capital and Operating Budgets due to Budget Office |
| August 15-26, 2016 | <ul style="list-style-type: none"> ▪ Department and Elected Official Proposed Budget meetings with County Manager, applicable Deputy County Manager, and Budget Staff |
| August 21, 2016 | <ul style="list-style-type: none"> ▪ Deadline for assessor to certify assessed valuations |
| September 7-9, 2016 | <ul style="list-style-type: none"> ▪ Review of Proposed Budget with County Manager, Deputy County Managers, and Budget Staff |
| September 13, 2016 | <ul style="list-style-type: none"> ▪ Review of Proposed Budget with BoCC, County Manager, Deputy County Managers, and Budget Staff |
| September 21-23, 2016 | <ul style="list-style-type: none"> ▪ 10 County Budget Conference |
| October 11, 2016 | <ul style="list-style-type: none"> ▪ Presentation of County Manager's 2017 Proposed Budget at Public Hearing |
| Mid to Late October 2016 | <ul style="list-style-type: none"> ▪ Review of Proposed Budget with BoCC, County Managers and Budget Staff |
| October 18-22, 2016 | <ul style="list-style-type: none"> ▪ Elected Officials meetings with BoCC, if requested |
| November 2016 | <ul style="list-style-type: none"> ▪ Review of 2017 Proposed Budget with BoCC |
| December 6, 2016 | <ul style="list-style-type: none"> ▪ Public hearing on 2017 Budget |
| December 13, 2016 | <ul style="list-style-type: none"> ▪ Adoption and appropriation of 2017 Budget ▪ Adoption of fee schedules and mill levies |
| On or before December 21, 2016 | <ul style="list-style-type: none"> ▪ BoCC formally certifies tax levies to County Assessor and Division of Property Taxation |
| January 31, 2017 | <ul style="list-style-type: none"> ▪ Deadline for filing certified budget with the state division of local government |

2017 Revenues by Category



| Revenue Type | 2016 Adopted Budget | 2017 Preliminary Budget | Increase/ (Decrease) | Percent Change |
|---|-----------------------|-------------------------|-----------------------|----------------|
| Property Tax | \$ 142,133,572 | \$ 144,460,887 | \$ 2,327,315 | 1.6% |
| Sales Tax | 45,803,060 | 47,794,055 | 1,990,995 | 4.3% |
| Highway Users Tax | 8,650,000 | 9,537,148 | 887,148 | 10.3% |
| Specific Ownership Tax | 11,706,839 | 11,784,798 | 77,959 | 0.7% |
| Subtotal Taxes | \$ 208,293,471 | \$ 213,576,888 | \$ 5,283,417 | 2.5% |
| Licenses & Permits | \$ 1,940,136 | \$ 2,395,701 | \$ 455,565 | 23.5% |
| Intergovernmental | 127,060,334 | 121,632,950 | (5,427,384) | -4.3% |
| Charges for Services | 58,089,377 | 58,487,867 | 398,490 | 0.7% |
| Fines & Forfeitures | 1,205,232 | 1,200,455 | (4,777) | -0.4% |
| Investment Income | 1,535,741 | 1,521,100 | (14,641) | -1.0% |
| Miscellaneous | 27,108,998 | 24,477,588 | (2,631,410) | -9.7% |
| Total Revenues | \$ 425,233,289 | \$ 423,292,549 | \$ (1,940,740) | -0.5% |
| Transfers In | \$ 5,482,802 | \$ 2,733,863 | \$ (2,748,939) | -50.1% |
| Total Revenues Including Transfers | \$ 430,716,091 | \$ 426,026,412 | \$ (4,689,679) | -1.1% |

2017 Expenditures by Category



| Expenditure Type | 2016 Adopted Budget | 2017 Preliminary Budget | Increase/ (Decrease) | Percent Change |
|---|-----------------------|-------------------------|----------------------|----------------|
| Personnel | \$ 164,428,942 | \$ 172,489,815 | \$ 8,060,873 | 4.9% |
| Operations & Maintenance | 15,897,866 | 19,594,425 | 3,696,559 | 23.3% |
| Charges for Services | 143,293,254 | 147,407,469 | 4,114,214 | 2.9% |
| Debt Service | 15,275,581 | 18,590,156 | 3,314,575 | 21.7% |
| Governmental Services | 54,073,342 | 42,026,304 | (12,047,038) | -22.3% |
| Capital | 37,782,479 | 46,586,845 | 8,804,366 | 23.3% |
| Total Expenditures | \$ 430,751,464 | \$ 446,695,014 | \$ 15,943,550 | 3.7% |
| Transfers Out | \$ 5,482,802 | \$ 2,733,863 | \$ (2,748,939) | -50.1% |
| Total Expenditures Including Transfers | \$ 436,234,266 | \$ 449,428,877 | \$ 13,194,611 | 3.0% |

| 2017 Preliminary Business Cases | | | | |
|---------------------------------|--------------------------------|----------|---------|----------|
| Department - Division | Description | One-Time | Ongoing | Total |
| Finance | Items related to Grants FTE | \$ 1,200 | \$ - | \$ 1,200 |
| Finance | Items related to Grants FTE | 1,200 | - | 1,200 |
| Human Resources - Admin | Halogen Software | - | 19,525 | 19,525 |
| Human Resources - Admin | Advertising/Recruitment | - | 12,500 | 12,500 |
| Customer Experience Operations | Temporary Labor | 4,000 | - | 4,000 |
| CLK - Elections | 2017 Election | 383,804 | - | 383,804 |
| County Assessor | Re-Appraisal Postage, Printing | - | 40,000 | 40,000 |
| District Attorney | Replacement laptops | 141,600 | - | 141,600 |
| District Attorney | MS Office Update | - | 61,088 | 61,088 |
| Justice Services | Federal Query Portal | 42,500 | - | 42,500 |
| IT Help Desk & Servers | Office 365 Training | 18,000 | - | 18,000 |
| IT Application Support | Maintenance Contracts Increase | - | 200,000 | 200,000 |
| IT Application Support | Application Consulting | 20,000 | - | 20,000 |
| IT Application Support | Accela Mobile Licenses | 20,000 | - | 20,000 |
| FO - Flatrock Training Facility | Storm Water Control | 30,000 | - | 30,000 |
| FO - Justice Center | Re-finish Judges Benches Ph1 | 90,000 | - | 90,000 |
| FO - Government Center | South elevator room HVAC | 6,000 | - | 6,000 |
| Long Range Strategic Planning | Color Printer | - | 3,000 | 3,000 |
| Long Range Strategic Planning | Neighborhood Toolkit Funding | 50,000 | - | 50,000 |
| Long Range Strategic Planning | Community Meetings | - | 5,000 | 5,000 |
| Long Range Strategic Planning | Meeting Equipment | 2,180 | - | 2,180 |
| Long Range Strategic Planning | External Printing | 7,500 | - | 7,500 |
| Long Range Strategic Planning | Membership Dues | - | 500 | 500 |
| Long Range Strategic Planning | Education and Training | - | 500 | 500 |
| Long Range Strategic Planning | Travel and Transportation | - | 1,000 | 1,000 |
| Parks Facilities | Insulation replacement | 100,000 | - | 100,000 |
| Parks Facilities | Utility Location Survey | 100,000 | - | 100,000 |
| FO - District Attorney Bldg. | Tree Replacement | 15,000 | - | 15,000 |
| FO - Sheriff Maintenance | PWT-Medical, Booking | 105,000 | - | 105,000 |
| FO - Sheriff Maintenance | Ground shop sand/oil separator | 25,000 | - | 25,000 |
| FO - Sheriff Maintenance | DF-Fire sprinkler system | 21,500 | - | 21,500 |
| FO - Sheriff Maintenance | Roof pipe insulation rplcmnt | 25,000 | - | 25,000 |
| FO - Sheriff Maintenance | Exterior stucco repairs | - | 20,000 | 20,000 |
| FO - Sheriff Maintenance | Gutter repairs | 65,000 | - | 65,000 |
| FO - Sheriff Maintenance | Engineering costs A-E showers | 25,000 | - | 25,000 |
| FO - Sheriff Maintenance | DF- tree replacement | 25,000 | - | 25,000 |
| FO - Sheriff Maintenance | Kitchen scrap screen install | 25,000 | - | 25,000 |
| FO - Sheriff Maintenance | A-E Roof coating | 550,000 | - | 550,000 |
| FO - Sheriff Maintenance | VAV re-heat valves | 15,225 | - | 15,225 |
| SHF - MIS Unit | Social Media Intelligence | - | 15,000 | 15,000 |
| SHF - MIS Unit | Upgrading ArcMap License | - | 16,000 | 16,000 |
| SHF - MIS Unit | Replace eTicketing Equipment | 24,500 | - | 24,500 |
| SHF - MIS Unit | Digitize/Maintain HR Files | 28,141 | - | 28,141 |
| SHF - MIS Unit | The Beast Site License | 21,564 | 5,000 | 26,564 |
| SHF - MIS Unit | Arcserve System for Tritech | 11,395 | - | 11,395 |
| SHF - Admin Services Division | Office 365 | - | 77,000 | 77,000 |
| SHF - Patrol Division | LINK | - | 9,000 | 9,000 |
| SHF - Patrol Division | Patrol Bicycles | 17,500 | - | 17,500 |
| Sheriff Flatrock LE Training | Overtime - FLATROCK | - | 4,500 | 4,500 |
| County Coroner | Replace autopsy surgical light | 10,000 | - | 10,000 |
| County Coroner | temporary labor | - | 10,000 | 10,000 |
| County Coroner | operating supplies | - | 4,125 | 4,125 |
| County Coroner | minor equipment | 10,000 | - | 10,000 |
| County Coroner | medical services | - | 10,000 | 10,000 |
| ANS - Kennel Operations | 2053 Kennel Operating Supplies | - | 25,000 | 25,000 |
| SHF - Detention Facility | Inmate Medical | - | 73,056 | 73,056 |
| SHF - Detention Facility | Mental Health - Contractors | - | 60,000 | 60,000 |

| 2017 Preliminary Business Cases | | | | |
|---|--------------------------------|---------------------|---------------------|---------------------|
| <i>Department - Division</i> | <i>Description</i> | <i>One-Time</i> | <i>Ongoing</i> | <i>Total</i> |
| SHF - Justice Center | Security Services | - | 10,741 | 10,741 |
| SHF - Commissary Fund | Law Kiosk Replacements | 64,000 | - | 64,000 |
| PKS - Fair & Special Events | Operating Supplies | - | 22,000 | 22,000 |
| PKS - Fair & Special Events | Special Events | - | 49,000 | 49,000 |
| PKS - Fair & Special Events | Equipment Rental | - | 9,500 | 9,500 |
| PKS - Fair & Special Events | External Printing | - | 14,900 | 14,900 |
| PKS - Fair & Special Events | General Fair Expenses | - | 53,000 | 53,000 |
| PKS - Administration | Volunteer Programs | 29,000 | - | 29,000 |
| PKS - Grounds Maintenance | Temporary Labor - 5015 | 10,000 | - | 10,000 |
| Conference Center | Overtime for Coordinator | 4,000 | - | 4,000 |
| GF - Admin/Org Support | Adams County Scholarship Fund | 517,000 | - | 517,000 |
| Office of Cultural Affairs | Transformer Cabinet Murals | 20,000 | - | 20,000 |
| General Fund Admin Org | Market Salary Adjustment | - | 889,743 | 889,743 |
| Total - General Fund | | \$ 2,681,809 | \$ 1,720,678 | \$ 4,402,487 |
| Golf Course - Pro Shop | Contract Labor Increase | \$ - | \$ 16,748 | \$ 16,748 |
| Golf Course - Pro Shop | Contract Labor Increase | - | 20,550 | 20,550 |
| Total - Golf Course Fund | | \$ - | \$ 37,298 | \$ 37,298 |
| Transportation Fleet Admin/Org | Market Salary Adjustment | \$ - | \$ 1,452 | \$ 1,452 |
| Total - Fleet Mgmt Fund | | \$ - | \$ 1,452 | \$ 1,452 |
| Stormwater Administration | Market Salary Adjustment | \$ - | \$ 386 | \$ 386 |
| Total - Storm Water Utility Fund | | \$ - | \$ 386 | \$ 386 |
| Transportation Ops & Maint | Gravel Road Maintenance | \$ - | \$ 2,830,000 | \$ 2,830,000 |
| Transportation Ops & Maint | Gas & Electric | - | 400,000 | 400,000 |
| Transportation CIP | 64th Ave Washington West | 281,000 | - | 281,000 |
| Transportation CIP | I-25 Soundwalls | - | 342,776 | 342,776 |
| Transportation CIP | I-25 & SH7 Int-change Redesign | - | 250,000 | 250,000 |
| Transportation CIP | I-76 & SH 7 Interchange Study | 75,000 | - | 75,000 |
| Transportation CIP | 120th/US85 Interchange Study | 150,000 | - | 150,000 |
| Transportation CIP | 120th Extension to 144th | 25,000 | - | 25,000 |
| Transportation Administration | Market Salary Adjustment | - | 5,012 | 5,012 |
| Total - Road & Bridge Fund | | \$ 531,000 | \$ 3,827,788 | \$ 4,358,788 |
| Social Services Non-Recurring | 2017 Allocation | \$ 3,413,138 | - | \$ 3,413,138 |
| Social Services Non-Recurring | Market Salary Adjustment | - | 115,180 | 115,180 |
| Total - Social Services Fund | | \$ 3,413,138 | \$ 115,180 | \$ 3,528,318 |
| Insurance - Unemployment Claims | Unemployment Claims Mgmt | \$ - | \$ 9,000 | \$ 9,000 |
| Risk Management | Market Salary Adjustment | - | 1,021 | 1,021 |
| Total - Insurance Fund | | \$ - | \$ 10,021 | \$ 10,021 |

| 2017 Preliminary Business Cases | | | | |
|---|------------------------------|---------------------|---------------------|----------------------|
| <i>Department - Division</i> | <i>Description</i> | <i>One-Time</i> | <i>Ongoing</i> | <i>Total</i> |
| Developmentally Disabled | North Metro Vans | \$ 115,248 | \$ - | \$ 115,248 |
| Developmentally Disabled | Inflation adjustment | 32,649 | - | 32,649 |
| Total - Developmentally Disabled Fund | | \$ 147,897 | \$ - | \$ 147,897 |
| Open Space Projects | Russian olive removal (2017) | \$ 16,000 | \$ - | \$ 16,000 |
| Total - Open Space Projects Fund | | \$ 16,000 | \$ - | \$ 16,000 |
| Administrative Cost Pool | Market Salary Adjustment | \$ - | \$ 969 | \$ 969 |
| Total - Comm Dev Block Grant Fund | | \$ - | \$ 969 | \$ 969 |
| Headstart Operations | Market Salary Adjustment | \$ - | \$ 11,545 | \$ 11,545 |
| Total - Headstart Fund | | \$ - | \$ 11,545 | \$ 11,545 |
| Administrative Cost Pool | Additional Grants Spending | \$ - | \$ 104,825 | \$ 104,825 |
| Total - Comm Services Blk Grant Fund | | \$ - | \$ 104,825 | \$ 104,825 |
| All Locations Overhead Pool | Market Salary Adjustment | \$ - | \$ 3,079 | \$ 3,079 |
| Total - Workforce & Business Center Fund | | \$ - | \$ 3,079 | \$ 3,079 |
| Airport Administration | Market Salary Adjustment | \$ - | \$ 2,875 | \$ 2,875 |
| Total - Front Range Airport | | \$ - | \$ 2,875 | \$ 2,875 |
| 2017 Preliminary Business Cases Total | | \$ 6,789,844 | \$ 5,836,096 | \$ 12,625,940 |

| 2017 Preliminary Capital Improvement Plan | | | | | | | |
|---|---------------------------------|----------------------|---------------------|---------------------|---------------------|-------------------|----------------------|
| Department - Division | Description | 2017 | 2018 | 2019 | 2020 | 2021 | Total |
| CLK - Recording | Digitization of Historical Data | \$ 250,000 | \$ - | \$ - | \$ - | \$ - | \$ 250,000 |
| CLK - Recording | Recording Management Software | 350,000 | - | - | - | - | 350,000 |
| CLK - Elections | Ballot sorter additional pocket | 16,500 | - | - | - | - | 16,500 |
| IT Help Desk & Servers | Infrastructure | 923,617 | 416,718 | 245,719 | 243,720 | 149,721 | 1,979,495 |
| IT Network/Telecom | Fiber Optic Installation | - | 550,000 | - | - | - | 550,000 |
| IT Network/Telecom | Network & VoIP Projects | 250,000 | - | - | - | - | 250,000 |
| FO - Government Center | Bioswale In Employee Parking | - | 125,000 | - | - | - | 125,000 |
| FO - Government Center | Maintenance Shop Mezzanine | - | 60,000 | - | - | - | 60,000 |
| FO - Government Center | Cooling tower for data center | - | 300,000 | - | - | - | 300,000 |
| Park Facilities | Sale Barn Ventilation | 75,000 | - | - | - | - | 75,000 |
| One-Stop Customer Service Center | Virtual Permit Center | 100,000 | - | - | - | - | 100,000 |
| FO - Sheriff Maintenance | John Deere Tractor-Mowers | 58,000 | - | - | - | - | 58,000 |
| FO - Sheriff Maintenance | Genie S60 boom lift | - | 52,000 | - | - | - | 52,000 |
| FO - Sheriff Maintenance | DF-I/T data aire unit | - | 85,000 | - | - | - | 85,000 |
| FO - Sheriff Maintenance | A warehouse RTU | - | - | 125,000 | - | - | 125,000 |
| FO - Sheriff Maintenance | A mechanical room water heater | - | 165,000 | - | - | - | 165,000 |
| FO - Sheriff Maintenance | B mechanical room water heater | - | - | 165,000 | - | - | 165,000 |
| FO - Sheriff Maintenance | D water heater replacement | - | - | - | - | 165,000 | 165,000 |
| FO - Sheriff Maintenance | A module sink/shower PWT | - | - | 395,000 | - | - | 395,000 |
| FO - Sheriff Maintenance | B module sink/shower PWT | - | - | - | 395,000 | - | 395,000 |
| SHF - MIS Unit | Virtual Server Upgrade | 84,000 | - | - | - | - | 84,000 |
| SHF - MIS Unit | Replace Livescan Equipment | 39,624 | - | - | - | - | 39,624 |
| SHF - Admin Services Division | Add Office Space at HQ | - | 78,000 | - | - | - | 78,000 |
| SHF - Admin Services Division | Radio Replacement | 643,127 | 1,154,317 | 1,154,317 | - | - | 2,951,761 |
| SHF - Detective Division | Interview Rooms | 70,909 | - | - | - | - | 70,909 |
| SHF - Detective Division | Remodel Property Evidence | - | 40,000 | - | - | - | 40,000 |
| SHF - Detective Division | Crown Forklift | 40,000 | - | - | - | - | 40,000 |
| SHF - Patrol Division | K-9 Replacements | 18,000 | - | - | - | - | 18,000 |
| SHF - Records/Warrants Section | Add Office Space for Records | - | - | 100,000 | - | - | 100,000 |
| County Coroner | Replace Radiography Equipment | 430,000 | - | - | - | - | 430,000 |
| Emerg - Mgmt-Administration | Tornado Warning System | 100,000 | - | - | - | - | 100,000 |
| SHF - Detention Facility | HMI/PLC Upgrade Jail Security | 555,000 | - | - | - | - | 555,000 |
| SHF - Detention Facility | Booking Remodel | - | 81,500 | - | - | - | 81,500 |
| SHF - Detention Facility | Jail Courtroom B Remodel | - | 225,000 | - | - | - | 225,000 |
| PKS - Regional Complex | Update Sign US 85 /124th Ave | 60,000 | - | - | - | - | 60,000 |
| PKS - Regional Complex | Potable Water Tank Refinish | - | 100,000 | - | - | - | 100,000 |
| PKS - Regional Complex | Replace 2007 Case Forklift | - | - | 140,000 | - | - | 140,000 |
| PKS - Grounds Maintenance | 12' (WA) Wing Mower Replacement | - | 85,000 | - | - | - | 85,000 |
| PKS - Grounds Maintenance | Decommission Sewer Lagoon @ RP | - | 120,000 | - | - | - | 120,000 |
| PKS - Grounds Maintenance | Replace Reg. Park Playground | - | - | 500,000 | - | - | 500,000 |
| PKS - Brantner Mine Lake Restrtn | Phase I of the Mann Lakes Mast | 2,000,000 | 1,500,000 | - | - | - | 3,500,000 |
| Total - General Fund | | \$ 6,063,777 | \$ 5,137,535 | \$ 2,825,036 | \$ 638,720 | \$ 314,721 | \$ 14,979,789 |
| Animal Shelter | New Animal Shelter | \$ 12,000,000 | \$ 2,000,000 | \$ - | \$ - | \$ - | \$ 14,000,000 |
| Community Corrections Facility | Comm Corr Construction | 5,500,000 | - | - | - | - | 5,500,000 |
| Community Corrections Facility | Comm Corr FF&E | 150,000 | - | - | - | - | 150,000 |
| Cap Facilities-Fleet | New Fleet Facility | - | 4,000,000 | 8,000,000 | - | - | 12,000,000 |
| Total - Capital Facilities Fund | | \$ 17,650,000 | \$ 6,000,000 | \$ 8,000,000 | \$ - | \$ - | \$ 31,650,000 |
| Facilities Club House Maint. | Carpet Replacement | \$ 50,000 | \$ - | \$ - | \$ - | \$ - | \$ 50,000 |
| Golf Course - CIP | Cart Path - Additions/Repairs | 30,000 | - | - | - | - | 30,000 |
| Golf Course - CIP | Contour Rough Mower | 69,000 | - | - | - | - | 69,000 |
| Golf Course - CIP | Fairway Mowers | 112,800 | - | - | - | - | 112,800 |
| Golf Course - CIP | Range Ball Machine | 6,500 | - | - | - | - | 6,500 |
| Golf Course - CIP | Beverage Cart | 15,000 | - | - | - | - | 15,000 |
| Golf Course - CIP | Brantner Ditch Gate & Repairs | - | 90,000 | - | - | - | 90,000 |
| Golf Course - CIP | Dunes Irrigation Design Bid | - | 70,000 | - | - | - | 70,000 |
| Golf Course - CIP | Equipment Rotation | - | 160,000 | - | - | - | 160,000 |
| Golf Course - CIP | Dunes Pump Station/Water Line | - | - | 1,000,000 | - | - | 1,000,000 |
| Golf Course - CIP | Equipment Rotation | - | - | 160,000 | - | - | 160,000 |
| Golf Course - CIP | Dunes Irrigation - Phase 2 | - | - | - | 2,500,000 | - | 2,500,000 |
| Golf Course - CIP | Equipment Rotation | - | - | - | 160,000 | - | 160,000 |
| Golf Course - CIP | Equipment Rotation | - | - | - | - | 160,000 | 160,000 |
| Golf Course - CIP | New Tee & Directional Signage | - | - | - | - | 25,000 | 25,000 |
| Total - Golf Course Fund | | \$ 283,300 | \$ 320,000 | \$ 1,160,000 | \$ 2,660,000 | \$ 185,000 | \$ 4,608,300 |
| Fleet Mgmt. | Animal Shelter - Truck | \$ 55,000 | \$ - | \$ - | \$ - | \$ - | \$ 55,000 |
| Fleet Mgmt. | Assessor Office Sedan/SUV | 96,000 | - | - | - | - | 96,000 |
| Fleet Mgmt. | CED - Chev Impala | 25,000 | - | - | - | - | 25,000 |
| Fleet Mgmt. | CED - 4 1/2 Ton 4X4 | 100,000 | - | - | - | - | 100,000 |
| Fleet Mgmt. | C&R - GMC Savana | 39,000 | - | - | - | - | 39,000 |
| Fleet Mgmt. | Coroner - Expedition | 50,000 | - | - | - | - | 50,000 |
| Fleet Mgmt. | District Atty - Sedan | 22,500 | - | - | - | - | 22,500 |
| Fleet Mgmt. | Facilities - SO Van | 39,000 | - | - | - | - | 39,000 |
| Fleet Mgmt. | Facilities - Honnen 3/4 Ton | 39,000 | - | - | - | - | 39,000 |
| Fleet Mgmt. | Facilities - Honnen add Plow | 5,500 | - | - | - | - | 5,500 |
| Fleet Mgmt. | Fleet - Comm City Forklift | 60,000 | - | - | - | - | 60,000 |
| Fleet Mgmt. | Fleet - Strasburg 1/2 Ton 4x4 | 35,000 | - | - | - | - | 35,000 |
| Fleet Mgmt. | Head Start - Large Sedan | 22,500 | - | - | - | - | 22,500 |
| Fleet Mgmt. | Head Start - 2 1/2 Tons | 60,000 | - | - | - | - | 60,000 |
| Fleet Mgmt. | Head Start - 7 pass Caravan | 30,000 | - | - | - | - | 30,000 |
| Fleet Mgmt. | Parks - Weed & Pest 1 Ton 4x4 | 40,000 | - | - | - | - | 40,000 |
| Fleet Mgmt. | Parks - Weed & Pest Sprayer | 25,000 | - | - | - | - | 25,000 |
| Fleet Mgmt. | Parks - Reg Com 3/4 ton 4x4 | 40,000 | - | - | - | - | 40,000 |
| Fleet Mgmt. | Transportation GF 2 F150s | 72,000 | - | - | - | - | 72,000 |
| Fleet Mgmt. | R&B - 3 & 3 Plow Trucks | 720,000 | - | - | - | - | 720,000 |

| 2017 Preliminary Capital Improvement Plan | | | | | | | |
|---|--------------------------------|----------------------|----------------------|----------------------|----------------------|----------------------|-----------------------|
| Department - Division | Description | 2017 | 2018 | 2019 | 2020 | 2021 | Total |
| Fleet Mgmt. | R&B - 5 Snow Plows and Sanders | 1,000,000 | - | - | - | - | 1,000,000 |
| Fleet Mgmt. | R&B - 3 Motor Graders | 930,000 | - | - | - | - | 930,000 |
| Fleet Mgmt. | R&B - Lowboy Trailers | 300,000 | - | - | - | - | 300,000 |
| Fleet Mgmt. | R&B - 1/2 Ton Truck | 30,000 | - | - | - | - | 30,000 |
| Fleet Mgmt. | R&B - 3 1/2 Ton 4x4 | 108,000 | - | - | - | - | 108,000 |
| Fleet Mgmt. | SO - Admin 2 Explorers | 80,000 | - | - | - | - | 80,000 |
| Fleet Mgmt. | SO - Detective Explorer | 40,000 | - | - | - | - | 40,000 |
| Fleet Mgmt. | SO - Detective 2 Impalas | 60,000 | - | - | - | - | 60,000 |
| Fleet Mgmt. | SO - Detective CSI Suburban | 75,000 | - | - | - | - | 75,000 |
| Fleet Mgmt. | SO - Detention Transport Bus | 245,000 | - | - | - | - | 245,000 |
| Fleet Mgmt. | SO - Detention 2 Impalas | 60,000 | - | - | - | - | 60,000 |
| Fleet Mgmt. | SO - Patrol 6 Utility Patrol | 240,000 | - | - | - | - | 240,000 |
| Fleet Mgmt. | SO - Patrol 4 Utility Patrol | 160,000 | - | - | - | - | 160,000 |
| Fleet Mgmt. | Parks - Backhoe | 145,000 | - | - | - | - | 145,000 |
| Fleet Mgmt. | Parks - Tractor | 85,000 | - | - | - | - | 85,000 |
| Fleet Mgmt. | 2018-2021 Projections | - | 3,036,277 | 3,174,333 | 2,684,334 | 2,964,981 | 11,859,925 |
| Fleet Mgmt. | Facilities - Administration | 39,000 | - | - | - | - | 39,000 |
| Fleet Mgmt. | C&R Motor Vehicle Sedan | 25,000 | - | - | - | - | 25,000 |
| Fleet Mgmt. | SO Admin Svc Utility Truck | 55,000 | - | - | - | - | 55,000 |
| Fleet Mgmt. | Work Release Sedan SO | 30,000 | - | - | - | - | 30,000 |
| Fleet Mgmt. | Stormwater Inp P/U truck | 35,000 | - | - | - | - | 35,000 |
| Fleet Mgmt. | Trans Inspector PU Truck | 35,000 | - | - | - | - | 35,000 |
| Total - Fleet Mgmt. Fund | | \$ 5,352,500 | \$ 3,036,277 | \$ 3,174,333 | \$ 2,684,334 | \$ 2,964,981 | \$ 17,212,425 |
| Stormwater CIP | Hoffman Drainage Way | \$ 1,315,935 | \$ - | \$ - | \$ - | \$ - | 1,315,935 |
| Stormwater CIP | Kalcevik | - | - | 1,828,506 | 2,418,569 | 2,121,437 | 6,368,512 |
| Total - Stormwater Utility Fund | | \$ 1,315,935 | \$ - | \$ 1,828,506 | \$ 2,418,569 | \$ 2,121,437 | \$ 7,684,447 |
| Transportation - CIP | Federal Blvd. PEL Study | \$ 500,000 | \$ 500,000 | \$ - | \$ - | \$ - | 1,000,000 |
| Transportation - CIP | York Street Hwy 224 to 78th | 3,000,000 | 3,000,000 | - | - | - | 6,000,000 |
| Transportation - CIP | York Street 78th to 88th | - | 500,000 | 2,000,000 | 4,000,000 | 4,000,000 | 10,500,000 |
| Transportation - CIP | York Street 58th to Hwy 224 | - | 300,000 | 5,000,000 | 3,000,000 | 3,000,000 | 11,300,000 |
| Transportation - CIP | Steele Street/Welby Rd | 1,700,000 | - | - | - | - | 1,700,000 |
| Transportation - CIP | Dahlia St Hwy 224 to I-76 | 2,100,000 | - | - | - | - | 2,100,000 |
| Transportation - CIP | Dahlia St Hwy 224 to 70th Ave | - | - | 300,000 | 100,000 | 1,000,000 | 1,400,000 |
| Transportation - CIP | Pecos St 52nd Ave to 58th Ave | - | 300,000 | 1,000,000 | 4,000,000 | - | 5,300,000 |
| Transportation - CIP | 58th Ave Washington to York | 1,000,000 | 4,000,000 | 3,000,000 | - | - | 8,000,000 |
| Transportation - CIP | ADA Transition Implementation | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 5,000,000 |
| Transportation - CIP | I-25 PEL Improvements | 200,000 | 250,000 | 250,000 | - | - | 700,000 |
| Transportation - CIP | 60th and US 85 Intersection | - | 500,000 | 500,000 | - | - | 1,000,000 |
| Transportation - CIP | 104th Widening Project | - | 1,000,000 | 1,000,000 | - | - | 2,000,000 |
| Total - Road & Bridge Fund | | \$ 9,500,000 | \$ 11,350,000 | \$ 14,050,000 | \$ 12,100,000 | \$ 9,000,000 | \$ 56,000,000 |
| CT - Trails-Plan/Design Const | Utility Vehicle - Weed & Pest | \$ 18,000 | \$ - | \$ - | \$ - | \$ - | 18,000 |
| CT - Trails-Plan/Design Const | 54" Commercial Mower | 10,000 | - | - | - | - | 10,000 |
| CT - Trails-Plan/Design Const | Striping Machine | 15,000 | - | - | - | - | 15,000 |
| Total - Conservation Trust Fund | | \$ 43,000 | \$ - | \$ - | \$ - | \$ - | \$ 43,000 |
| Solid Waste Operations | Old Shooting Range Remediation | \$ 2,500,000 | \$ - | \$ - | \$ - | \$ - | 2,500,000 |
| Total - Waste Management Fund | | \$ 2,500,000 | \$ - | \$ - | \$ - | \$ - | \$ 2,500,000 |
| Open Space Projects | Trail Wayfinding Signage | \$ 25,000 | \$ - | \$ - | \$ - | \$ - | 25,000 |
| Open Space Projects | Twin Lakes Park Improvements | 1,500,000 | - | - | - | - | 1,500,000 |
| Open Space Projects | Open Space Projects | 2,000,000 | 2,000,000 | 2,000,000 | 2,000,000 | 2,000,000 | 10,000,000 |
| Open Space Projects | Clear Creek Trail Access | - | 1,500,000 | - | - | - | 1,500,000 |
| Open Space Projects | Jim Baker Res Renovations | - | - | 1,000,000 | - | - | 1,000,000 |
| Open Space Projects | Riverdale Bluffs Park Dev. | - | - | - | 750,000 | - | 750,000 |
| Total - Open Space Projects Fund | | \$ 3,525,000 | \$ 3,500,000 | \$ 3,000,000 | \$ 2,750,000 | \$ 2,000,000 | \$ 14,775,000 |
| Airport Operations/Maintenance | Purchase snow removal truck | \$ 20,000 | \$ - | \$ - | \$ - | \$ - | 20,000 |
| Airport Operations/Maintenance | Rehab Taxi Way A7 | 333,333 | - | - | - | - | 333,333 |
| Total - Front Range Airport Fund | | \$ 353,333 | \$ - | \$ - | \$ - | \$ - | \$ 353,333 |
| 2017 Preliminary CIP Total | | \$ 46,586,845 | \$ 29,343,812 | \$ 34,037,875 | \$ 23,251,623 | \$ 16,586,139 | \$ 149,806,294 |

Adams County, Colorado
Countywide Fund Summary Overview
As of 09/19/2016

2017 Preliminary Budget - Fund Balance Summary Overview

| Fund Name | Est. Beginning Fund Balance | 2017 Revenues | Transfers In | 2017 Total Proposed Revenues | 2017 Proposed Operating Expenditures | Transfers Out | 2017 Total Proposed Operating Expenses | 2017 Proposed Capital Expenditures | 2017 Total Proposed Expenditures | Projected Reserves/Designations | Estimated Unrestricted Funds Available for FY2017 | Estimated Ending Fund Balance |
|---------------------------------|-----------------------------|----------------------|--------------------|------------------------------|--------------------------------------|--------------------|--|------------------------------------|----------------------------------|---------------------------------|---|-------------------------------|
| General | \$100,866,280 | \$169,211,341 | \$1,100,000 | \$170,311,341 | \$169,340,556 | \$729,752 | \$170,070,308 | \$6,063,777 | \$176,134,085 | \$50,655,862 | \$44,387,674 | \$95,043,536 |
| Special Revenue Funds | | | | | | | | | | | | |
| CDBG | 4,719,684 | 7,484,754 | - | 7,484,754 | 7,207,856 | - | 7,207,856 | - | 7,207,856 | - | 4,996,582 | 4,996,582 |
| CSBG | 165,028 | 522,244 | - | 522,244 | 487,774 | - | 487,774 | - | 487,774 | - | 199,498 | 199,498 |
| Conservation Trust | 1,368,757 | 726,818 | - | 726,818 | 463,186 | - | 463,186 | 43,000 | 506,186 | - | 1,589,389 | 1,589,389 |
| Developmentally Disabled | 341,703 | 1,371,971 | - | 1,371,971 | 1,367,475 | - | 1,367,475 | - | 1,367,475 | - | 346,199 | 346,199 |
| Head Start | 388,583 | 4,894,757 | - | 4,894,757 | 5,125,205 | - | 5,125,205 | - | 5,125,205 | - | 158,135 | 158,135 |
| Open Space Sales Tax | 28,863,836 | 15,406,038 | - | 15,406,038 | 14,863,623 | 904,111 | 15,767,734 | - | 15,767,734 | - | 28,502,140 | 28,502,140 |
| Open Space Projects | 895,293 | 2,032,500 | 904,111 | 2,936,611 | 78,800 | - | 78,800 | 3,525,000 | 3,603,800 | - | 228,104 | 228,104 |
| Road and Bridge | 35,864,927 | 42,855,942 | - | 42,855,942 | 38,093,874 | - | 38,093,874 | 9,500,000 | 47,593,874 | 3,000,000 | 28,126,995 | 31,126,995 |
| Social Services | 9,328,306 | 105,966,608 | - | 105,966,608 | 107,252,458 | - | 107,252,458 | - | 107,252,458 | 3,751,032 | 4,291,424 | 8,042,456 |
| Waste Management | 2,876,255 | 555,000 | - | 555,000 | 376,255 | - | 376,255 | 2,500,000 | 2,876,255 | - | 555,000 | 555,000 |
| DIA Mitigation | 1,310,169 | 1,600 | - | 1,600 | 45,000 | - | 45,000 | - | 45,000 | - | 1,266,769 | 1,266,769 |
| Workforce Development | 57,396 | 8,599,752 | - | 8,599,752 | 7,574,294 | - | 7,574,294 | - | 7,574,294 | - | 1,082,854 | 1,082,854 |
| Enterprise Funds | | | | | | | | | | | | |
| Front Range Airport | 77,268 | 3,730,497 | 400,000 | 4,130,497 | 2,936,328 | - | 2,936,328 | 353,333 | 3,289,661 | 100,000 | 818,104 | 918,104 |
| Wastewater Treatment | 200,405 | 17,000 | 329,752 | 346,752 | 349,540 | - | 349,540 | - | 349,540 | - | 197,617 | 197,617 |
| Golf Course | 1,019,452 | 3,087,000 | - | 3,087,000 | 2,407,609 | - | 2,407,609 | 283,300 | 2,690,909 | - | 1,415,543 | 1,415,543 |
| Stormwater Utility | 2,796,807 | 2,215,250 | - | 2,215,250 | 540,911 | - | 540,911 | 1,315,935 | 1,856,846 | 100,000 | 3,055,211 | 3,155,211 |
| Capital Project Funds | | | | | | | | | | | | |
| Capital Facilities | 12,600,336 | 24,662,622 | - | 24,662,622 | 14,095,000 | 1,100,000 | 15,195,000 | 17,650,000 | 32,845,000 | - | 4,417,958 | 4,417,958 |
| Internal Service Funds | | | | | | | | | | | | |
| Fleet | 15,551,644 | 7,001,395 | - | 7,001,395 | 4,551,081 | - | 4,551,081 | 5,352,500 | 9,903,581 | 2,520,250 | 10,129,208 | 12,649,458 |
| Insurance | 5,850,899 | 22,949,460 | - | 22,949,460 | 22,951,344 | - | 22,951,344 | - | 22,951,344 | 975,000 | 4,874,015 | 5,849,015 |
| TOTAL ADAMS COUNTY | \$225,143,028 | \$423,292,549 | \$2,733,863 | \$426,026,412 | \$400,108,169 | \$2,733,863 | \$402,842,032 | \$46,586,845 | \$449,428,877 | \$61,102,144 | \$140,638,419 | \$201,740,563 |

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2017 Fund Summary Operating Report

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00001 General

| Description | 2015 Actual | 2016 Budget Adopted | 2017 Budget Proposed | 2017 Business Case Proposed | 2017 5 Year Plan Proposed | 2017 Total Budget Proposed |
|----------------------------|-----------------|------------------------|-------------------------|--------------------------------|------------------------------|-------------------------------|
| 00001 General | | | | | | |
| 5000 Revenues | | | | | | |
| 5001 Taxes | 107,583,528.91- | 122,655,988.00- | 124,762,452.00- | | | 124,762,452.00- |
| 5120 Licenses & Permits | 2,563,875.20- | 1,840,136.00- | 2,185,701.00- | | | 2,185,701.00- |
| 5219 Intergov'tl Revenue | 11,269,996.30- | 9,923,787.00- | 9,566,625.00- | | | 9,566,625.00- |
| 5800 Charges for Services | 24,683,930.70- | 26,848,065.00- | 25,882,960.00- | | | 25,882,960.00- |
| 6480 Fines & Forfeitures | 809,947.47- | 1,187,723.00- | 1,166,955.00- | | | 1,166,955.00- |
| 6550 Investment Income | 2,201,105.65- | 1,429,941.00- | 1,430,000.00- | | | 1,430,000.00- |
| 6600 Misc Revenues | 5,005,240.98- | 4,256,550.00- | 4,216,648.00- | | | 4,216,648.00- |
| 6900 Gain(Loss) On Sales | | | | | | |
| 6920 Other Finance Sources | 105,925,482.25- | 3,127,500.00- | 1,100,000.00- | | | 1,100,000.00- |
| 5000 Revenues | 260,043,107.46- | 171,269,690.00- | 170,311,341.00- | | | 170,311,341.00- |
| 7000 Expenditures | | | | | | |
| 7001 Personnel Services | 96,896,116.33 | 105,865,761.00 | 110,629,710.00 | 61,500.00 | | 110,691,210.00 |
| 7200 O&M and Services | 43,491,562.51 | 49,491,157.00 | 47,649,215.00 | 2,934,244.00 | 1,500.00 | 50,584,959.00 |
| 8700 Debt Service | 23,295,338.62 | | 1,068,141.00 | | | 1,068,141.00 |
| 8800 Governmental Services | 6,599,606.22 | 6,119,172.00 | 6,480,746.00 | 517,000.00 | | 6,997,746.00 |
| 9000 Capital | 3,959,681.22 | 6,918,629.00 | | | 6,062,277.00 | 6,062,277.00 |
| 9800 Other Financing Uses | 93,603,821.25 | 1,485,943.00 | 729,752.00 | | | 729,752.00 |
| 7000 Expenditures | 267,846,126.15 | 169,880,662.00 | 166,557,564.00 | 3,512,744.00 | 6,063,777.00 | 176,134,085.00 |
| 00001 General | 7,803,018.69 | 1,389,028.00- | 3,753,777.00- | 3,512,744.00 | 6,063,777.00 | 5,822,744.00 |

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00004 Capital Facilities Fund

| Description | 2015 Actual | 2016 Budget Adopted | 2017 Budget Proposed | 2017 Business Case Proposed | 2017 5 Year Plan Proposed | 2017 Total Budget Proposed |
|-------------------------------|-----------------|------------------------|-------------------------|--------------------------------|------------------------------|-------------------------------|
| 00004 Capital Facilities Fund | | | | | | |
| 5000 Revenues | | | | | | |
| 5001 Taxes | 17,896,382.43- | 17,921,224.00- | 18,637,622.00- | | | 18,637,622.00- |
| 5219 Intergov'tl Revenue | | | | | | |
| 5800 Charges for Services | | | | | | |
| 6550 Investment Income | 31,440.72- | 20,000.00- | 25,000.00- | | | 25,000.00- |
| 6600 Misc Revenues | 233,525.11- | 10,000,000.00- | 6,000,000.00- | | | 6,000,000.00- |
| 6920 Other Finance Sources | 85,485,590.95- | | | | | |
| 5000 Revenues | 103,646,939.21- | 27,941,224.00- | 24,662,622.00- | | | 24,662,622.00- |
| 7000 Expenditures | | | | | | |
| 7001 Personnel Services | | | | | | |
| 7200 O&M and Services | 638,241.36 | 189,132.00 | | | | |
| 8700 Debt Service | | 15,014,566.00 | 14,095,000.00 | | | 14,095,000.00 |
| 8800 Governmental Services | | | | | | |
| 9000 Capital | 3,491,455.88 | 14,009,850.00 | | | 17,650,000.00 | 17,650,000.00 |
| 9800 Other Financing Uses | 12,357,734.04 | | 1,100,000.00 | | | 1,100,000.00 |
| 7000 Expenditures | 16,487,431.28 | 29,213,548.00 | 15,195,000.00 | | 17,650,000.00 | 32,845,000.00 |
| 00004 Capital Facilities Fund | 87,159,507.93- | 1,272,324.00 | 9,467,622.00- | | 17,650,000.00 | 8,182,378.00 |

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00005 Golf Course Fund (Enterprise)

| Description | 2015 Actual | 2016 Budget Adopted | 2017 Budget Proposed | 2017 Business Case Proposed | 2017 5 Year Plan Proposed | 2017 Total Budget Proposed |
|-------------------------------|----------------|------------------------|-------------------------|--------------------------------|------------------------------|-------------------------------|
| 00005 Golf Course Fund (Enter | | | | | | |
| 5000 Revenues | | | | | | |
| 5001 Taxes | | | | | | |
| 5219 Intergov'tl Revenue | | | | | | |
| 5800 Charges for Services | 2,727,205.22- | 2,843,500.00- | 2,863,500.00- | | | 2,863,500.00- |
| 6550 Investment Income | 1,668.89- | 3,000.00- | 3,500.00- | | | 3,500.00- |
| 6600 Misc Revenues | 260,726.92- | 200,000.00- | 220,000.00- | | | 220,000.00- |
| 6900 Gain(Loss) On Sales | | | | | | |
| 6920 Other Finance Sources | | | | | | |
| 5000 Revenues | 2,989,601.03- | 3,046,500.00- | 3,087,000.00- | | | 3,087,000.00- |
| 7000 Expenditures | | | | | | |
| 7001 Personnel Services | | | | | | |
| 7200 O&M and Services | 3,135,065.63 | 2,372,311.00 | 2,370,311.00 | 37,298.00 | | 2,407,609.00 |
| 8700 Debt Service | | | | | | |
| 9000 Capital | | 294,000.00 | | | 283,300.00 | 283,300.00 |
| 9800 Other Financing Uses | 340,000.00 | | | | | |
| 7000 Expenditures | 3,475,065.63 | 2,666,311.00 | 2,370,311.00 | 37,298.00 | 283,300.00 | 2,690,909.00 |
| 00005 Golf Course Fund (Enter | 485,464.60 | 380,189.00- | 716,689.00- | 37,298.00 | 283,300.00 | 396,091.00- |

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00006 Fleet Mgmt. (Internal Service)

| Description | 2015 Actual | 2016 Budget Adopted | 2017 Budget Proposed | 2017 Business Case Proposed | 2017 5 Year Plan Proposed | 2017 Total Budget Proposed |
|-------------------------------|----------------|------------------------|-------------------------|--------------------------------|------------------------------|-------------------------------|
| 00006 Fleet Mgmt. (Internal S | | | | | | |
| 5000 Revenues | | | | | | |
| 5800 Charges for Services | | | | | | |
| 6600 Misc Revenues | 6,268,050.61- | 9,256,448.00- | 6,751,395.00- | | | 6,751,395.00- |
| 6900 Gain(Loss) On Sales | 163,960.05- | 275,000.00- | 250,000.00- | | | 250,000.00- |
| 6920 Other Finance Sources | | | | | | |
| 5000 Revenues | 6,432,010.66- | 9,531,448.00- | 7,001,395.00- | | | 7,001,395.00- |
| 7000 Expenditures | | | | | | |
| 7001 Personnel Services | 1,359,488.57 | 1,458,822.00 | 1,555,248.00 | | | 1,555,248.00 |
| 7200 O&M and Services | 4,384,648.60 | 3,096,244.00 | 2,995,833.00 | | | 2,995,833.00 |
| 8800 Governmental Services | | | | | | |
| 9000 Capital | | 6,447,000.00 | | | 5,352,500.00 | 5,352,500.00 |
| 9800 Other Financing Uses | | | | | | |
| 7000 Expenditures | 5,744,137.17 | 11,002,066.00 | 4,551,081.00 | | 5,352,500.00 | 9,903,581.00 |
| 00006 Fleet Mgmt. (Internal S | 687,873.49- | 1,470,618.00 | 2,450,314.00- | | 5,352,500.00 | 2,902,186.00 |

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00007 Stormwater Utility(Enterprise)

| Description | 2015 Actual | 2016 Budget Adopted | 2017 Budget Proposed | 2017 Business Case Proposed | 2017 5 Year Plan Proposed | 2017 Total Budget Proposed |
|-------------------------------|----------------|------------------------|-------------------------|--------------------------------|------------------------------|-------------------------------|
| 00007 Stormwater Utility(Ente | | | | | | |
| 5000 Revenues | | | | | | |
| 5001 Taxes | | | | | | |
| 5219 Intergov'tl Revenue | | | | | | |
| 5800 Charges for Services | 2,315,284.43- | 2,215,200.00- | 2,215,250.00- | | | 2,215,250.00- |
| 6550 Investment Income | | | | | | |
| 6600 Misc Revenues | 12,125.58- | | | | | |
| 6920 Other Finance Sources | | | | | | |
| 5000 Revenues | 2,327,410.01- | 2,215,200.00- | 2,215,250.00- | | | 2,215,250.00- |
| 7000 Expenditures | | | | | | |
| 7001 Personnel Services | 220,559.48 | 307,450.00 | 305,791.00 | | | 305,791.00 |
| 7200 O&M and Services | 187,192.24 | 241,740.00 | 235,120.00 | | | 235,120.00 |
| 8800 Governmental Services | 310,000.00 | | | | | |
| 9000 Capital | | 2,933,000.00 | | | 1,315,935.00 | 1,315,935.00 |
| 9800 Other Financing Uses | | | | | | |
| 7000 Expenditures | 717,751.72 | 3,482,190.00 | 540,911.00 | | 1,315,935.00 | 1,856,846.00 |
| 00007 Stormwater Utility(Ente | 1,609,658.29- | 1,266,990.00 | 1,674,339.00- | | 1,315,935.00 | 358,404.00- |

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AC0001

2017 Fund Summary Operating Report

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00013 Road & Bridge

| Description | 2015 Actual | 2016 Budget Adopted | 2017 Budget Proposed | 2017 Business Case Proposed | 2017 5 Year Plan Proposed | 2017 Total Budget Proposed |
|----------------------------|----------------|------------------------|-------------------------|--------------------------------|------------------------------|-------------------------------|
| 00013 Road & Bridge | | | | | | |
| 5000 Revenues | | | | | | |
| 5001 Taxes | 29,261,382.15- | 30,613,753.00- | 31,320,382.00- | | | 31,320,382.00- |
| 5120 Licenses & Permits | 187,895.08- | 100,000.00- | 210,000.00- | | | 210,000.00- |
| 5219 Intergov'tl Revenue | 12,035,060.61- | 10,266,006.00- | 9,537,148.00- | | | 9,537,148.00- |
| 5800 Charges for Services | 1,545,674.12- | 1,615,834.00- | 1,745,867.00- | | | 1,745,867.00- |
| 6480 Fines & Forfeitures | 17,506.56- | 17,509.00- | 33,500.00- | | | 33,500.00- |
| 6550 Investment Income | 2,178.84- | 1,200.00- | 2,000.00- | | | 2,000.00- |
| 6600 Misc Revenues | 61,747.07- | 16,000.00- | 7,045.00- | | | 7,045.00- |
| 6920 Other Finance Sources | | | | | | |
| 5000 Revenues | 43,111,444.43- | 42,630,302.00- | 42,855,942.00- | | | 42,855,942.00- |
| 7000 Expenditures | | | | | | |
| 7001 Personnel Services | 4,791,913.67 | 5,848,914.00 | 5,876,096.00 | 90,000.00 | | 5,966,096.00 |
| 7200 O&M and Services | 11,828,618.14 | 15,004,767.00 | 15,087,776.00 | 3,615,000.00 | 500,000.00 | 19,202,776.00 |
| 8700 Debt Service | | | | | | |
| 8800 Governmental Services | 14,302,471.30 | 13,603,159.00 | 12,776,226.00 | 648,776.00 | | 13,425,002.00 |
| 9000 Capital | 5,669,840.49 | 4,000,000.00 | | | 9,000,000.00 | 9,000,000.00 |
| 9800 Other Financing Uses | | | | | | |
| 7000 Expenditures | 36,592,843.60 | 38,456,840.00 | 33,740,098.00 | 4,353,776.00 | 9,500,000.00 | 47,593,874.00 |
| 00013 Road & Bridge | 6,518,600.83- | 4,173,462.00- | 9,115,844.00- | 4,353,776.00 | 9,500,000.00 | 4,737,932.00 |

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00015 Social Services

| Description | 2015 Actual | 2016 Budget Adopted | 2017 Budget Proposed | 2017 Business Case Proposed | 2017 5 Year Plan Proposed | 2017 Total Budget Proposed |
|----------------------------|----------------|------------------------|-------------------------|--------------------------------|------------------------------|-------------------------------|
| 00015 Social Services | | | | | | |
| 5000 Revenues | | | | | | |
| 5001 Taxes | 10,909,697.31- | 12,320,874.00- | 12,571,275.00- | | | 12,571,275.00- |
| 5120 Licenses & Permits | | | | | | |
| 5219 Intergov'tl Revenue | 83,123,306.13- | 89,667,016.00- | 93,395,333.00- | | | 93,395,333.00- |
| 5800 Charges for Services | | | | | | |
| 6480 Fines & Forfeitures | | | | | | |
| 6550 Investment Income | | | | | | |
| 6600 Misc Revenues | 1,904.96 | | | | | |
| 6900 Gain(Loss) On Sales | | | | | | |
| 6920 Other Finance Sources | | | | | | |
| 5000 Revenues | 94,031,098.48- | 101,987,890.00- | 105,966,608.00- | | | 105,966,608.00- |
| 6995 Cost of Goods Sold | | | | | | |
| 6996 Cost of Goods Sold | | | | | | |
| 6995 Cost of Goods Sold | | | | | | |
| 7000 Expenditures | | | | | | |
| 7001 Personnel Services | 36,058,282.64 | 40,582,882.00 | 43,213,247.00 | | | 43,213,247.00 |
| 7200 O&M and Services | 58,867,522.30 | 61,758,974.00 | 60,626,073.00 | 3,413,138.00 | | 64,039,211.00 |
| 8700 Debt Service | | | | | | |
| 8800 Governmental Services | | | | | | |
| 9000 Capital | 56,221.03 | | | | | |
| 9800 Other Financing Uses | | | | | | |
| 7000 Expenditures | 94,982,025.97 | 102,341,856.00 | 103,839,320.00 | 3,413,138.00 | | 107,252,458.00 |
| 00015 Social Services | 950,927.49 | 353,966.00 | 2,127,288.00- | 3,413,138.00 | | 1,285,850.00 |

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00019 Insurance (Internal Service)

| Description | 2015 Actual | 2016 Budget Adopted | 2017 Budget Proposed | 2017 Business Case Proposed | 2017 5 Year Plan Proposed | 2017 Total Budget Proposed |
|-------------------------------|----------------|------------------------|-------------------------|--------------------------------|------------------------------|-------------------------------|
| 00019 Insurance (Internal Ser | | | | | | |
| 5000 Revenues | | | | | | |
| 5001 Taxes | | | | | | |
| 5800 Charges for Services | 16,675,918.28- | 22,049,596.00- | 22,949,460.00- | | | 22,949,460.00- |
| 6480 Fines & Forfeitures | | | | | | |
| 6600 Misc Revenues | 530,755.33- | | | | | |
| 6920 Other Finance Sources | | 656,191.00- | | | | |
| 5000 Revenues | 17,206,673.61- | 22,705,787.00- | 22,949,460.00- | | | 22,949,460.00- |
| 7000 Expenditures | | | | | | |
| 7001 Personnel Services | 408,510.07 | 495,942.00 | 507,177.00 | | | 507,177.00 |
| 7200 O&M and Services | 15,149,003.02 | 21,565,106.00 | 22,435,167.00 | 9,000.00 | | 22,444,167.00 |
| 8700 Debt Service | | | | | | |
| 8800 Governmental Services | | | | | | |
| 9000 Capital | | | | | | |
| 9800 Other Financing Uses | | | | | | |
| 7000 Expenditures | 15,557,513.09 | 22,061,048.00 | 22,942,344.00 | 9,000.00 | | 22,951,344.00 |
| 00019 Insurance (Internal Ser | 1,649,160.52- | 644,739.00- | 7,116.00- | 9,000.00 | | 1,884.00 |

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00020 Developmentally Disabled Fund

| Description | 2015 Actual | 2016 Budget Adopted | 2017 Budget Proposed | 2017 Business Case Proposed | 2017 5 Year Plan Proposed | 2017 Total Budget Proposed |
|-------------------------------|----------------|------------------------|-------------------------|--------------------------------|------------------------------|-------------------------------|
| 00020 Developmentally Disable | | | | | | |
| 5000 Revenues | | | | | | |
| 5001 Taxes | 1,191,575.82- | 1,346,622.00- | 1,371,971.00- | | | 1,371,971.00- |
| 5800 Charges for Services | | | | | | |
| 5000 Revenues | 1,191,575.82- | 1,346,622.00- | 1,371,971.00- | | | 1,371,971.00- |
| 7000 Expenditures | | | | | | |
| 7001 Personnel Services | | | | | | |
| 7200 O&M and Services | 17,869.25 | 18,040.00 | 18,040.00 | | | 18,040.00 |
| 8800 Governmental Services | 1,160,846.00 | 1,201,538.00 | 1,201,538.00 | 147,897.00 | | 1,349,435.00 |
| 7000 Expenditures | 1,178,715.25 | 1,219,578.00 | 1,219,578.00 | 147,897.00 | | 1,367,475.00 |
| 00020 Developmentally Disable | 12,860.57- | 127,044.00- | 152,393.00- | 147,897.00 | | 4,496.00- |

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00024 Conservation Trust

| Description | 2015 Actual | 2016 Budget Adopted | 2017 Budget Proposed | 2017 Business Case Proposed | 2017 5 Year Plan Proposed | 2017 Total Budget Proposed |
|----------------------------|----------------|------------------------|-------------------------|--------------------------------|------------------------------|-------------------------------|
| 00024 Conservation Trust | | | | | | |
| 5000 Revenues | | | | | | |
| 5120 Licenses & Permits | | | | | | |
| 5219 Intergov'tl Revenue | 675,885.95- | 715,661.00- | 722,818.00- | | | 722,818.00- |
| 5800 Charges for Services | | | | | | |
| 6480 Fines & Forfeitures | | | | | | |
| 6550 Investment Income | 2,634.54- | | 4,000.00- | | | 4,000.00- |
| 6600 Misc Revenues | | | | | | |
| 6900 Gain(Loss) On Sales | | | | | | |
| 6920 Other Finance Sources | | | | | | |
| 5000 Revenues | 678,520.49- | 715,661.00- | 726,818.00- | | | 726,818.00- |
| 7000 Expenditures | | | | | | |
| 7001 Personnel Services | 379,278.80 | 399,326.00 | 398,086.00 | | | 398,086.00 |
| 7200 O&M and Services | 53,793.55 | 66,100.00 | 65,100.00 | | | 65,100.00 |
| 8800 Governmental Services | | | | | | |
| 9000 Capital | 545,656.21 | 110,000.00 | | | 43,000.00 | 43,000.00 |
| 9800 Other Financing Uses | | | | | | |
| 7000 Expenditures | 978,728.56 | 575,426.00 | 463,186.00 | | 43,000.00 | 506,186.00 |
| 00024 Conservation Trust | 300,208.07 | 140,235.00- | 263,632.00- | | 43,000.00 | 220,632.00- |

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00025 Waste Management

| Description | 2015 Actual | 2016 Budget Adopted | 2017 Budget Proposed | 2017 Business Case Proposed | 2017 5 Year Plan Proposed | 2017 Total Budget Proposed |
|----------------------------|----------------|------------------------|-------------------------|--------------------------------|------------------------------|-------------------------------|
| 00025 Waste Management | | | | | | |
| 5000 Revenues | | | | | | |
| 5800 Charges for Services | 390,665.48- | 400,000.00- | 555,000.00- | | | 555,000.00- |
| 6550 Investment Income | | | | | | |
| 6600 Misc Revenues | | | | | | |
| 6920 Other Finance Sources | | | | | | |
| 5000 Revenues | 390,665.48- | 400,000.00- | 555,000.00- | | | 555,000.00- |
| 7000 Expenditures | | | | | | |
| 7001 Personnel Services | | | | | | |
| 7200 O&M and Services | 179,721.56 | 376,255.00 | 376,255.00 | | | 376,255.00 |
| 8800 Governmental Services | | | | | | |
| 9000 Capital | 2,269,348.00 | | | | 2,500,000.00 | 2,500,000.00 |
| 9800 Other Financing Uses | | | | | | |
| 7000 Expenditures | 2,449,069.56 | 376,255.00 | 376,255.00 | | 2,500,000.00 | 2,876,255.00 |
| 00025 Waste Management | 2,058,404.08 | 23,745.00- | 178,745.00- | | 2,500,000.00 | 2,321,255.00 |

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00027 Open Space Projects Fund

| Description | 2015 Actual | 2016 Budget Adopted | 2017 Budget Proposed | 2017 Business Case Proposed | 2017 5 Year Plan Proposed | 2017 Total Budget Proposed |
|-------------------------------|----------------|------------------------|-------------------------|--------------------------------|------------------------------|-------------------------------|
| 00027 Open Space Projects Fun | | | | | | |
| 5000 Revenues | | | | | | |
| 5219 Intergov'tl Revenue | 726,796.26- | | | | | |
| 6550 Investment Income | 9,028.91- | | 5,000.00- | | | 5,000.00- |
| 6600 Misc Revenues | 122,830.17- | | 2,027,500.00- | | | 2,027,500.00- |
| 6920 Other Finance Sources | 1,010,467.67- | 869,359.00- | 904,111.00- | | | 904,111.00- |
| 5000 Revenues | 1,869,123.01- | 869,359.00- | 2,936,611.00- | | | 2,936,611.00- |
| 7000 Expenditures | | | | | | |
| 7001 Personnel Services | | | | | | |
| 7200 O&M and Services | 158,558.32 | 162,800.00 | 62,800.00 | 16,000.00 | | 78,800.00 |
| 8800 Governmental Services | | | | | | |
| 9000 Capital | 4,571,070.96 | 2,950,000.00 | | | 3,525,000.00 | 3,525,000.00 |
| 9800 Other Financing Uses | | | | | | |
| 7000 Expenditures | 4,729,629.28 | 3,112,800.00 | 62,800.00 | 16,000.00 | 3,525,000.00 | 3,603,800.00 |
| 00027 Open Space Projects Fun | 2,860,506.27 | 2,243,441.00 | 2,873,811.00- | 16,000.00 | 3,525,000.00 | 667,189.00 |

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00028 Open Space Sales Tax Fund

| Description | 2015 Actual | 2016 Budget Adopted | 2017 Budget Proposed | 2017 Business Case Proposed | 2017 5 Year Plan Proposed | 2017 Total Budget Proposed |
|-------------------------------|----------------|------------------------|-------------------------|--------------------------------|------------------------------|-------------------------------|
| 00028 Open Space Sales Tax Fu | | | | | | |
| 5000 Revenues | | | | | | |
| 5001 Taxes | 14,751,164.41- | 14,785,010.00- | 15,376,038.00- | | | 15,376,038.00- |
| 6550 Investment Income | 95,184.24- | 30,000.00- | 30,000.00- | | | 30,000.00- |
| 6600 Misc Revenues | 11,858.60- | | | | | |
| 6920 Other Finance Sources | | | | | | |
| 5000 Revenues | 14,858,207.25- | 14,815,010.00- | 15,406,038.00- | | | 15,406,038.00- |
| 7000 Expenditures | | | | | | |
| 7001 Personnel Services | 134,484.57 | 145,001.00 | 151,797.00 | | | 151,797.00 |
| 7200 O&M and Services | 17,194.94 | 96,382.00 | 95,382.00 | | | 95,382.00 |
| 8800 Governmental Services | 10,212,860.68 | 19,146,793.00 | 14,616,444.00 | | | 14,616,444.00 |
| 9000 Capital | | | | | | |
| 9800 Other Financing Uses | 1,019,745.28 | 869,359.00 | 904,111.00 | | | 904,111.00 |
| 7000 Expenditures | 11,384,285.47 | 20,257,535.00 | 15,767,734.00 | | | 15,767,734.00 |
| 00028 Open Space Sales Tax Fu | 3,473,921.78- | 5,442,525.00 | 361,696.00 | | | 361,696.00 |

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00029 Noise Mitigation Fund

| Description | 2015 Actual | 2016 Budget Adopted | 2017 Budget Proposed | 2017 Business Case Proposed | 2017 5 Year Plan Proposed | 2017 Total Budget Proposed |
|-----------------------------|----------------|------------------------|-------------------------|--------------------------------|------------------------------|-------------------------------|
| 00029 Noise Mitigation Fund | | | | | | |
| 5000 Revenues | | | | | | |
| 5219 Intergov'tl Revenue | | 10,000,000.00- | | | | |
| 5800 Charges for Services | | | | | | |
| 6480 Fines & Forfeitures | | | | | | |
| 6550 Investment Income | 2,322.72- | 1,600.00- | 1,600.00- | | | 1,600.00- |
| 6920 Other Finance Sources | | | | | | |
| 5000 Revenues | 2,322.72- | 10,001,600.00- | 1,600.00- | | | 1,600.00- |
| 7000 Expenditures | | | | | | |
| 7200 O&M and Services | | 45,000.00 | 45,000.00 | | | 45,000.00 |
| 8800 Governmental Services | | 6,872,500.00 | | | | |
| 9800 Other Financing Uses | | 3,127,500.00 | | | | |
| 7000 Expenditures | | 10,045,000.00 | 45,000.00 | | | 45,000.00 |
| 00029 Noise Mitigation Fund | 2,322.72- | 43,400.00 | 43,400.00 | | | 43,400.00 |

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00030 Community Dev Block Grant Fund

| Description | 2015 Actual | 2016 Budget Adopted | 2017 Budget Proposed | 2017 Business Case Proposed | 2017 5 Year Plan Proposed | 2017 Total Budget Proposed |
|-------------------------------|----------------|------------------------|-------------------------|--------------------------------|------------------------------|-------------------------------|
| 00030 Community Dev Block Gra | | | | | | |
| 5000 Revenues | | | | | | |
| 5001 Taxes | | | | | | |
| 5219 Intergov'tl Revenue | 3,820,800.29- | 2,191,295.00- | 3,064,754.00- | | | 3,064,754.00- |
| 5800 Charges for Services | | | | | | |
| 6550 Investment Income | 19,078.35- | 50,000.00- | 20,000.00- | | | 20,000.00- |
| 6600 Misc Revenues | 1,353,518.74- | 3,100,000.00- | 4,400,000.00- | | | 4,400,000.00- |
| 6920 Other Finance Sources | | | | | | |
| 5000 Revenues | 5,193,397.38- | 5,341,295.00- | 7,484,754.00- | | | 7,484,754.00- |
| 7000 Expenditures | | | | | | |
| 7001 Personnel Services | 401,960.21 | 396,709.00 | 317,795.00 | | | 317,795.00 |
| 7200 O&M and Services | 87,337.56 | 117,411.00 | 79,461.00 | | | 79,461.00 |
| 8700 Debt Service | 6,240,486.20 | 50,000.00 | 3,216,000.00 | | | 3,216,000.00 |
| 8800 Governmental Services | 4,296,575.71 | 5,056,754.00 | 3,594,600.00 | | | 3,594,600.00 |
| 9000 Capital | | | | | | |
| 9800 Other Financing Uses | | | | | | |
| 7000 Expenditures | 11,026,359.68 | 5,620,874.00 | 7,207,856.00 | | | 7,207,856.00 |
| 00030 Community Dev Block Gra | 5,832,962.30 | 279,579.00 | 276,898.00- | | | 276,898.00- |

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00031 Headstart Fund

| Description | 2015 Actual | 2016 Budget Adopted | 2017 Budget Proposed | 2017 Business Case Proposed | 2017 5 Year Plan Proposed | 2017 Total Budget Proposed |
|----------------------------|----------------|------------------------|-------------------------|--------------------------------|------------------------------|-------------------------------|
| 00031 Headstart Fund | | | | | | |
| 5000 Revenues | | | | | | |
| 5120 Licenses & Permits | | | | | | |
| 5219 Intergov'tl Revenue | 4,391,375.41- | 4,889,534.00- | 4,894,757.00- | | | 4,894,757.00- |
| 6600 Misc Revenues | 25,500.63- | | | | | |
| 6920 Other Finance Sources | | | | | | |
| 5000 Revenues | 4,416,876.04- | 4,889,534.00- | 4,894,757.00- | | | 4,894,757.00- |
| 7000 Expenditures | | | | | | |
| 7001 Personnel Services | 3,339,937.10 | 3,729,005.18 | 3,968,075.00 | 11,545.00 | | 3,979,620.00 |
| 7200 O&M and Services | 1,008,015.60 | 910,495.00 | 874,104.00 | | | 874,104.00 |
| 8700 Debt Service | | | | | | |
| 8800 Governmental Services | | 326,670.00 | 271,481.00 | | | 271,481.00 |
| 9000 Capital | | | | | | |
| 9800 Other Financing Uses | | | | | | |
| 7000 Expenditures | 4,347,952.70 | 4,966,170.18 | 5,113,660.00 | 11,545.00 | | 5,125,205.00 |
| 00031 Headstart Fund | 68,923.34- | 76,636.18 | 218,903.00 | 11,545.00 | | 230,448.00 |

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00034 Comm Services Blk Grant Fund

| Description | 2015 Actual | 2016 Budget Adopted | 2017 Budget Proposed | 2017 Business Case Proposed | 2017 5 Year Plan Proposed | 2017 Total Budget Proposed |
|-------------------------------|----------------|------------------------|-------------------------|--------------------------------|------------------------------|-------------------------------|
| 00034 Comm Services Blk Grant | | | | | | |
| 5000 Revenues | | | | | | |
| 5219 Intergov'tl Revenue | 248,403.56- | 827,260.00- | 522,244.00- | | | 522,244.00- |
| 6600 Misc Revenues | | | | | | |
| 6920 Other Finance Sources | | | | | | |
| 5000 Revenues | 248,403.56- | 827,260.00- | 522,244.00- | | | 522,244.00- |
| 7000 Expenditures | | | | | | |
| 7001 Personnel Services | 129,433.29 | 201,220.00 | 144,648.00 | | | 144,648.00 |
| 7200 O&M and Services | 29,916.36 | 18,851.00 | 20,301.00 | | | 20,301.00 |
| 8700 Debt Service | | | | | | |
| 8800 Governmental Services | 315,417.40 | 218,000.00 | 218,000.00 | 104,825.00 | | 322,825.00 |
| 9000 Capital | | | | | | |
| 9800 Other Financing Uses | | | | | | |
| 7000 Expenditures | 474,767.05 | 438,071.00 | 382,949.00 | 104,825.00 | | 487,774.00 |
| 00034 Comm Services Blk Grant | 226,363.49 | 389,189.00- | 139,295.00- | 104,825.00 | | 34,470.00- |

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00035 Workforce & Business Center

| Description | 2015 Actual | 2016 Budget Adopted | 2017 Budget Proposed | 2017 Business Case Proposed | 2017 5 Year Plan Proposed | 2017 Total Budget Proposed |
|-------------------------------|----------------|------------------------|-------------------------|--------------------------------|------------------------------|-------------------------------|
| 00035 Workforce & Business Ce | | | | | | |
| 5000 Revenues | | | | | | |
| 5219 Intergov'tl Revenue | 5,317,507.92- | 7,229,775.20- | 8,599,752.03- | | | 8,599,752.03- |
| 6600 Misc Revenues | 4,604.98- | | | | | |
| 5000 Revenues | 5,322,112.90- | 7,229,775.20- | 8,599,752.03- | | | 8,599,752.03- |
| 7000 Expenditures | | | | | | |
| 7001 Personnel Services | 3,867,321.22 | 3,875,716.68 | 4,067,327.23 | | | 4,067,327.23 |
| 7200 O&M and Services | 1,606,370.24 | 1,850,026.46 | 2,041,659.22 | | | 2,041,659.22 |
| 8800 Governmental Services | | 1,528,756.00 | 1,448,770.54 | | | 1,448,770.54 |
| 9000 Capital | | | 16,537.22 | | | 16,537.22 |
| 7000 Expenditures | 5,473,691.46 | 7,254,499.14 | 7,574,294.21 | | | 7,574,294.21 |
| 00035 Workforce & Business Ce | 151,578.56 | 24,723.94 | 1,025,457.82- | | | 1,025,457.82- |

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00043 Front Range Airport

| Description | 2015 Actual | 2016 Budget Adopted | 2017 Budget Proposed | 2017 Business Case Proposed | 2017 5 Year Plan Proposed | 2017 Total Budget Proposed |
|----------------------------|----------------|------------------------|-------------------------|--------------------------------|------------------------------|-------------------------------|
| 00043 Front Range Airport | | | | | | |
| 5000 Revenues | | | | | | |
| 5001 Taxes | | | | | | |
| 5120 Licenses & Permits | | | | | | |
| 5219 Intergov'tl Revenue | 15,151.65- | | 866,667.00- | | | 866,667.00- |
| 5800 Charges for Services | 2,218,430.64- | 2,096,682.00- | 2,258,830.00- | | | 2,258,830.00- |
| 6480 Fines & Forfeitures | | | | | | |
| 6550 Investment Income | | | | | | |
| 6600 Misc Revenues | 24,963.94- | 5,000.00- | 605,000.00- | | | 605,000.00- |
| 6900 Gain(Loss) On Sales | | | | | | |
| 6920 Other Finance Sources | 560,000.00- | 500,000.00- | 400,000.00- | | | 400,000.00- |
| 5000 Revenues | 2,818,546.23- | 2,601,682.00- | 4,130,497.00- | | | 4,130,497.00- |
| 6995 Cost of Goods Sold | | | | | | |
| 6996 Cost of Goods Sold | | | | | | |
| 6995 Cost of Goods Sold | | | | | | |
| 7000 Expenditures | | | | | | |
| 7001 Personnel Services | 1,037,013.68 | 1,122,193.00 | 1,191,773.00 | | | 1,191,773.00 |
| 7200 O&M and Services | 3,008,409.72 | 1,682,979.00 | 1,744,555.00 | | | 1,744,555.00 |
| 8700 Debt Service | | | | | | |
| 8800 Governmental Services | | | | | | |
| 9000 Capital | | 120,000.00 | | | 353,333.00 | 353,333.00 |
| 9800 Other Financing Uses | | | | | | |
| 7000 Expenditures | 4,045,423.40 | 2,925,172.00 | 2,936,328.00 | | 353,333.00 | 3,289,661.00 |
| 00043 Front Range Airport | 1,226,877.17 | 323,490.00 | 1,194,169.00- | | 353,333.00 | 840,836.00- |

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00044 Water and Wastewater

| Description | 2015 Actual | 2016 Budget Adopted | 2017 Budget Proposed | 2017 Business Case Proposed | 2017 5 Year Plan Proposed | 2017 Total Budget Proposed |
|----------------------------|-----------------------|------------------------|-------------------------|--------------------------------|------------------------------|-------------------------------|
| 00044 Water and Wastewater | | | | | | |
| 5000 Revenues | | | | | | |
| 5001 Taxes | | | | | | |
| 5120 Licenses & Permits | | | | | | |
| 5219 Intergov'tl Revenue | | | | | | |
| 5800 Charges for Services | 21,263.61- | 20,500.00- | 17,000.00- | | | 17,000.00- |
| 6480 Fines & Forfeitures | | | | | | |
| 6550 Investment Income | | | | | | |
| 6600 Misc Revenues | | | | | | |
| 6900 Gain(Loss) On Sales | | | | | | |
| 6920 Other Finance Sources | 304,125.00- | 329,752.00- | 329,752.00- | | | 329,752.00- |
| 5000 Revenues | 325,388.61- | 350,252.00- | 346,752.00- | | | 346,752.00- |
| 7000 Expenditures | | | | | | |
| 7001 Personnel Services | 15,688.36 | | | | | |
| 7200 O&M and Services | 142,471.06 | 127,350.00 | 138,525.00 | | | 138,525.00 |
| 8700 Debt Service | 15,477.96 | 211,015.00 | 211,015.00 | | | 211,015.00 |
| 8800 Governmental Services | | | | | | |
| 9000 Capital | | | | | | |
| 9800 Other Financing Uses | | | | | | |
| 7000 Expenditures | 173,637.38 | 338,365.00 | 349,540.00 | | | 349,540.00 |
| 00044 Water and Wastewater | 151,751.23- | 11,887.00- | 2,788.00 | | | 2,788.00 |
| GRAND TOTAL | <u>56,326,688.71-</u> | <u>5,518,175.12</u> | <u>34,790,602.82-</u> | <u>11,606,223.00</u> | <u>46,586,845.00</u> | <u>23,402,465.18</u> |