STUDY SESSION AGENDA
TUESDAY
May 28, 2019

ALL TIMES LISTED ON THIS AGENDA ARE SUBJECT TO CHANGE

<table>
<thead>
<tr>
<th>TIME</th>
<th>ATTENDEE(S):</th>
<th>ITEM:</th>
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<tbody>
<tr>
<td>10:00 A.M.</td>
<td>Mike Holub / Kristin Sullivan / Sean Braden / Ranette Carlson</td>
<td>Fleet / Public Works Building Update</td>
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<tr>
<td>10:30 A.M.</td>
<td>Paolo Diaz / Sam Olson</td>
<td>Adams County Works Program Update</td>
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<tr>
<td>11:00 A.M.</td>
<td>Raymond Gonzales</td>
<td>Administrative Item Review / Commissioners Communication</td>
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<tr>
<td>11:30 A.M.</td>
<td>Heidi Miller</td>
<td>Executive Session Pursuant to C.R.S. 24-6-402(4)(b) for the Purpose of Receiving Legal Advice Regarding Collective Bargaining</td>
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<tr>
<td>12:00 P.M.</td>
<td>Representative Kyle Mullica</td>
<td>Legislative Session Update</td>
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<tr>
<td>DATE: May 28, 2019</td>
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<tr>
<td>SUBJECT: Fleet &amp; Public Works Facility – Project Update</td>
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<tr>
<td>FROM: Ranette Carlson &amp; Seán Braden</td>
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<tr>
<td>AGENCY/DEPARTMENT: Facilities &amp; Fleet Management</td>
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<td>ATTENDEES: Mike Holub, Kristin Sullivan, Sean Braden, Ranette Carlson</td>
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<tr>
<td>PURPOSE OF ITEM: Project Statue Update</td>
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<td>STAFF RECOMMENDATION: Budget Appropriation</td>
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**BACKGROUND:**

In 2016, the Board of County Commissioners approved RNL/Stantec to commence work on design of a new Fleet & Public Works Facility. These activities have been further supplemented by BoCC approval of FCI Constructors as the Construction Manager/General Contractor (CM/GC) in early 2019. The project team has been working on completing design, confirming schedule and budget, and this presentation is to update the BoCC on status of the project.

**AGENCIES, DEPARTMENTS OR OTHER OFFICES INVOLVED:**

Public Works
County Manager’s Office

**ATTACHED DOCUMENTS:**

PowerPoint Presentation
FISCAL IMPACT:

Please check if there is no fiscal impact □. If there is fiscal impact, please fully complete the section below.

Fund: 04

Cost Center: 3165

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Current Budgeted Revenue:
Additional Revenue not included in Current Budget:
Total Revenues:

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Current Budgeted Operating Expenditure:
Add'l Operating Expenditure not included in Current Budget:
Current Budgeted Capital Expenditure:
Add'l Capital Expenditure not included in Current Budget:
Total Expenditures:

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$38,250,000

New FTEs requested: □ YES □ NO
Future Amendment Needed: □ YES □ NO

Additional Note:
To date, $1,180,688 has been spent on this project.

APPROVAL SIGNATURES:

Raymond H. Gonzales, County Manager
Alisha Reis, Deputy County Manager
Bryan Ostler, Deputy County Manager
Chris Kline, Deputy County Manager

APPROVAL OF FISCAL IMPACT:

Budget
Adams County
Fleet & Public Works Facility

PROJECT UPDATE
MAY 28, 2019
Project Update

- Design Progress
  - Design / Renderings
- Pre-Construction Progress
- Schedule Overview
- Budget Overview
Project Status - Design

- Design Progress (by RNL/Stantec)
  - June 2016 Solicitation / December 2016 Award
  - Programming & Site Selection Study completed 2017
    - March 2018 Study Session Review – Confirmed Site & Budget
      - Commenced Schematic Design
    - July 2018 Study Session Review – Update on Schematic Design
      - Proceeded with Design Development
  - Schematic Design Completed: August 2018
  - Design Development Completed: February 2019
  - Construction Documents: 80% complete
    Target June/July 2019
Site Concept

Existing Site Aerial

Proposed Site Aerial
Fleet Building (Phase I)
Public Works Building (Phase II)

SW View
(from Dahlia & 74th)

NW View
Wash Building (Phase III)

NE View
(from Service Yard)

NW View
Service Yard / Storage (All Phases)

NE View
(from Service Yard)

SE View
Exterior Finishes
Pre-Construction Progress (by FCI)

- October 2018 – February 2019: CM/GC Solicitation
- March 2019: FCI Awarded CM/GC Pre-Construction
- March to Present:
  - Schedule & Logistics Reviews
  - Budget Reviews
  - Subcontractor Pre-qualification / Pre-Bid Activities
- DRAFT of Guaranteed Maximum Price due 5/24/2019
  - Intent to Present to BoCC at Public Hearing June 2019
Project Status – Schedule

- Originally Planned as 4 Phases
  - FCI Suggested as few as 2 Phases
  - Settled on 3 Phase Approach
    - Phase I: Fleet Facility (existing structures to remain)
    - Phase I & II: Sitework / Preparation (minor demolition)
    - Phase II: Public Works Facility (demolish existing)
      - Relocation of Probation Required
    - Phase III: Wash Building and Remaining Site Work
  - Originally estimated from 2019 through 2023
  - Current estimate is from end 2019 through end 2021/early 2022 (final schedule in development)
Project Status – Budget

- Project Total still estimated at $38.25M
- Phasing Approach adjusts ‘cash flow’ appropriations spread out over multiple years.
  - Desire to appropriate full remaining amount in 2020 and 2021
Next Steps & Recommendation

Next Steps:
- GMP Approval in Public Hearing (anticipated June/July 2019)
- Complete Land Use Approvals (City of Commerce City)
- Acquire Building Permits
- Commence Construction
- Relocate Probation Functions – location TBD

Recommendation:
- Full Budget Appropriation by BoCC over 2020 & 2021
End

- Questions?
STUDY SESSION AGENDA ITEM

DATE: May 28, 2019

SUBJECT: Proposed Pilot Program in Partnership with Bayaud Enterprises

FROM: Sam Olson, Paolo Diaz

AGENCY/DEPARTMENT: County Manager’s Office

ATTENDEES: Paolo Diaz, Sam Olson, Jodie Kammerzell, Byron Fanning, Bayaud Enterprises Staff

PURPOSE OF ITEM: Workforce program for people experiencing homelessness

STAFF RECOMMENDATION: Seeking support for pilot program

BACKGROUND:

Unemployment is one of the top three reasons as to why individuals experience homelessness in Adams County. According to the Assessment of the Adams County’s Efforts to Address Homelessness, half of the individuals surveyed stated that they were in need of employment assistance (Burnes Center on Poverty and Homelessness, 2016).

In partnership with Bayaud Enterprises, Adams County Works is a pilot program designed to provide low to no barrier employment opportunities for individuals experiencing homelessness. With onsite supported employment services & same-day payment, program participants- some who may not have had a job in years- will receive a source of income & be able to navigate resources with dignity and a sense of empowerment. The pilot will begin in partnership with Adams County Parks and Open Space with the intent to expand the program & engage municipalities & other private partners for potential employment opportunities for individuals experiencing homelessness.

AGENCIES, DEPARTMENTS OR OTHER OFFICES INVOLVED:

Adams County Manager’s Office, Adams County Workforce Business Center, Adams County Parks and Open Space, Bayaud Enterprises

ATTACHED DOCUMENTS:

Presentation slides
FISCAL IMPACT:

Please check if there is no fiscal impact □. If there is fiscal impact, please fully complete the section below.

**Fund:** General Fund  
**Cost Center:** 1039

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<td>Add'l Operating Expenditure not included in Current Budget:</td>
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<td>$363,919</td>
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<td>$363,919</td>
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New FTEs requested: □ YES □ NO  
Future Amendment Needed: □ YES □ NO

**Additional Note:**  
Additional FTE request could come later to potentially hire a homelessness specialist in the Workforce Business Center.

**APPROVAL SIGNATURES:**

Raymond H. Gonzales, County Manager
Alisha Reis, Deputy County Manager
Bryan Ostler, Deputy County Manager
Chris Kline, Deputy County Manager

**APPROVAL OF FISCAL IMPACT:**

Nancy Duncan, Budget
OVERVIEW

Unemployment is one of the top three reasons as to why individuals experience homelessness in Adams County.

According to the Assessment of the Adams County’s Efforts to Address Homelessness, half of the individuals surveyed stated that they were in need of employment assistance (Burnes Center on Poverty and Homelessness, 2016).
Gaps
- Transportation, gas
- Limited shelter space, hotel vouchers
- Animal care
- Employment opportunities

Barriers
- Transportation, RTD routes
- Lack of support
- Childcare costs
- Poor/nonexistent credit history
- Lack of permanent address
- Wages
- Lack of affordable housing

Community Partners with Bayaud
- Shelter Providers
- Municipalities
- Outreach Workers
- Faith-Based Community
- Case Managers
Founded in 1969, Bayaud Enterprises continues to serve individuals in the Denver community by providing employment training, assessment, coaching, placement & supported employment.

Their mission is to create hope, opportunity & choice with work as the means through which people with disabilities & other barriers to employment can fully participate in the mainstream of life.

**Supported Employment Model**
An evidence-based model that stresses the importance of obtaining employment through rapid job search as soon as the individual feels ready. Supportive services typically includes on-the-job training, ongoing assessment, individualized coaching & navigation of additional resources.

Sources: [www.bayaudenterprises.org/about](http://www.bayaudenterprises.org/about), National Center for Excellence in Homeless Services
PILOT PROGRAM IN A SNAPSHOT

1 YEAR PILOT PROGRAM

60 INDIVIDUALS EXPERIENCING HOMELESSNESS REACHED

3 WORK SITES, ON ROTATION

20 GUARANTEED DAYS OF WORK, PER PARTICIPANT

6 WORK HOURS PER DAY

$80 SAME-DAY PAYMENT, PER WORKDAY ($13.33 PER HOUR)
PARTNERS

Adams County: includes homelessness liaison, Parks & Open Space, Workforce Business Center

Bayaud Enterprises: staff Adams County Works, provide transportation to and from work sites, connect participants to resources and future employment opportunities.

Community Partners & Shelter Providers: assist with outreach & recruitment

Municipalities: engage in prospective program expansion with interested jurisdictions
Program Personnel

Program Director: administrative, supervise program operations

Program Manager: facilitate planning process, supervise & support staff

Site Supervisor: provide transportation & supervise work crews (works 4 days)

Resource Navigator: provide on-site support in order to improve program participants’ access to other services & programs (works 4 days)

Employment Specialist: provide assistance in job readiness and connection to permanent supported employment opportunities
PROGRAM PROCESS

RECRUITMENT & ENROLLMENT
- Community partners help promote program
- Bayaud performs outreach & recruitment
- Bayaud manages vetting process and creates waitlist

WORKSITES
- Transportation provided to and from work site
- Participants work 6 hours a day
- Onsite training and resource navigation provided

SUPPORTED EMPLOYMENT
- Resource navigator works with participants to connect with other basic needs (food), housing, and benefits
- Participants work with employment specialist to seek permanent employment opportunities
## COST OF PROGRAM

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<td>$363,919</td>
<td>2020 BUDGET ADOPTION*</td>
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DISCUSSION

● Are there any modifications to the current program proposal?
● Can the County help reduce program costs by providing an office space, office supplies, and a vehicle?